PARADIGM® for PARITY

PROFIT & LOSS LEADERSHIP ACCELERATOR PROGRAM 2025

CAPSTONE

Welcome & Opening Remarks



Nadine Bullock-Pottinga Strategic Advisor PARADIGM FOR PARITY

Introducing What's Ahead...



Sandra Quince
Co-Chair & President, Board of Directors
PARADIGM FOR PARITY

Architecting Brand Narratives

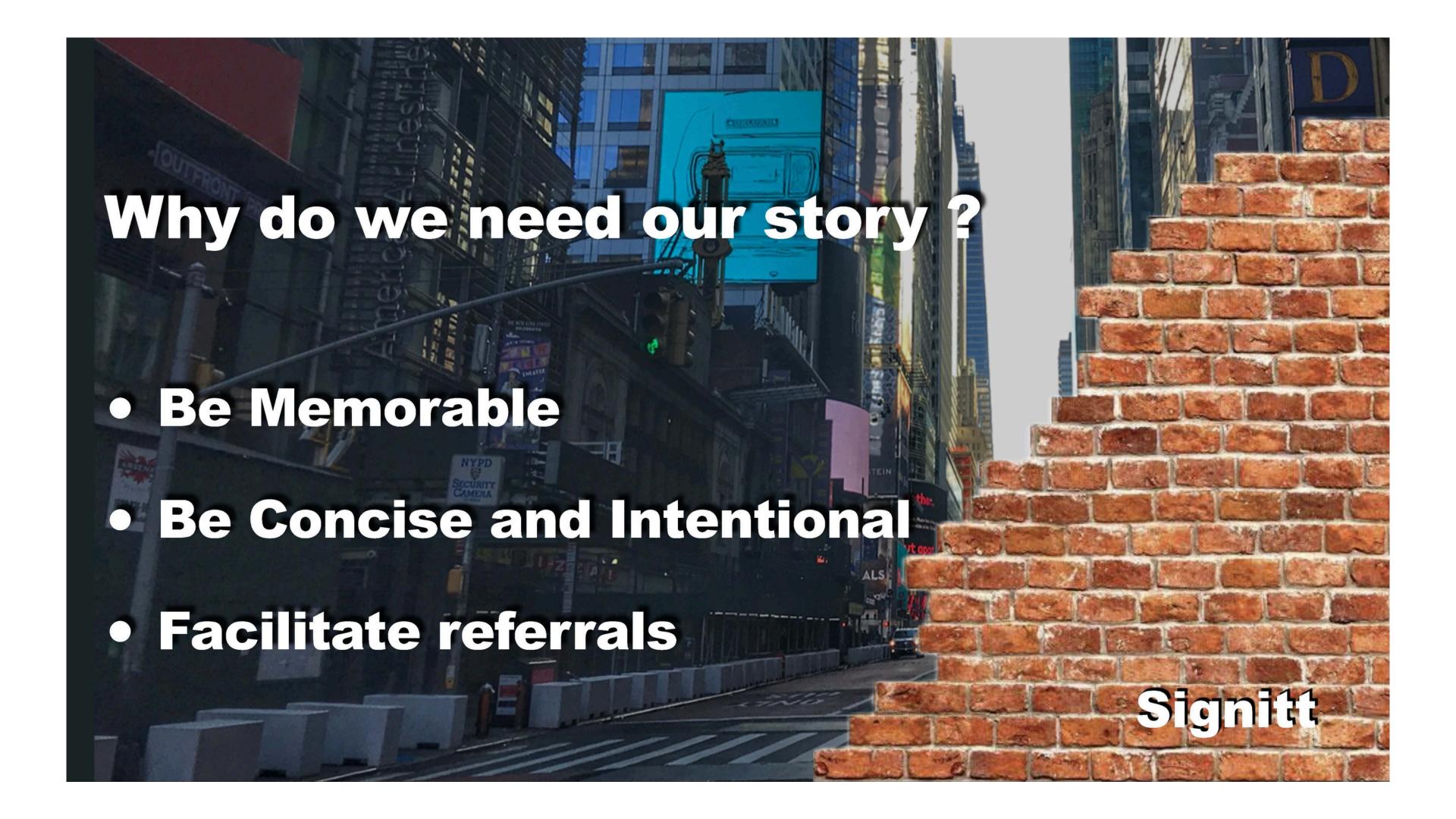


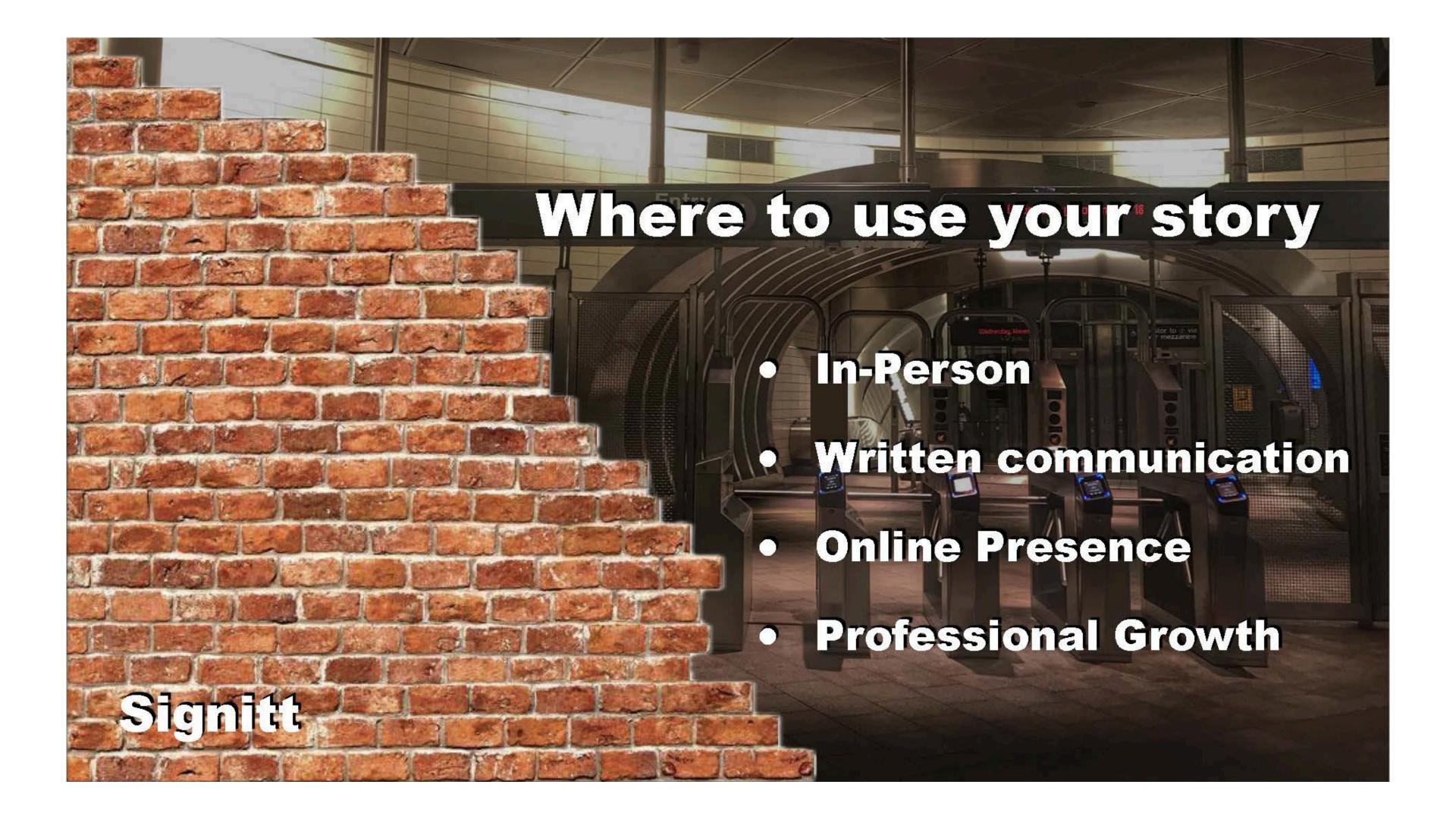
Anouk Pappers

Brand Anthropologist, Online Presence Architect CEO of Signitt and Co-Founder of CoolBrands People







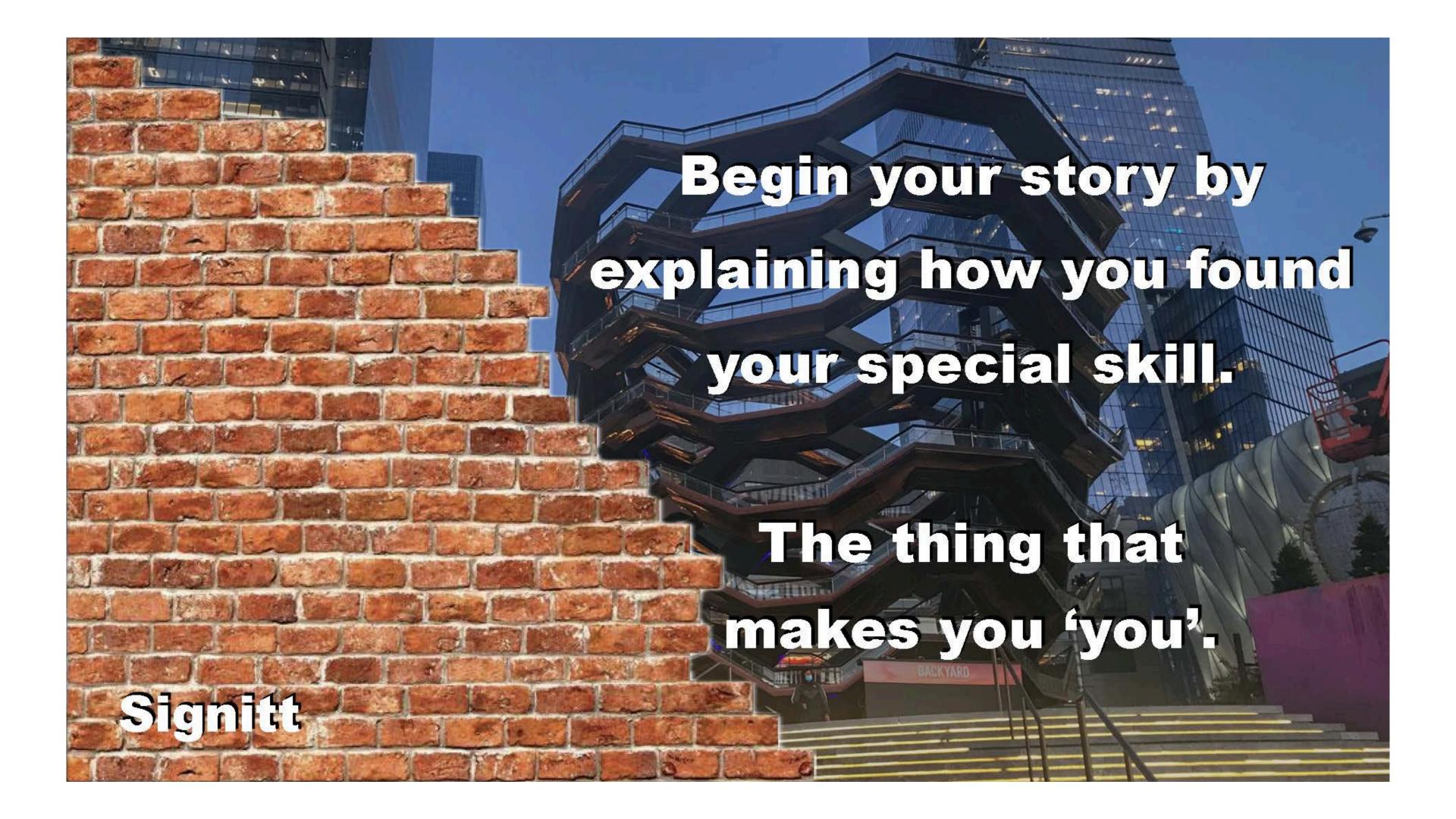


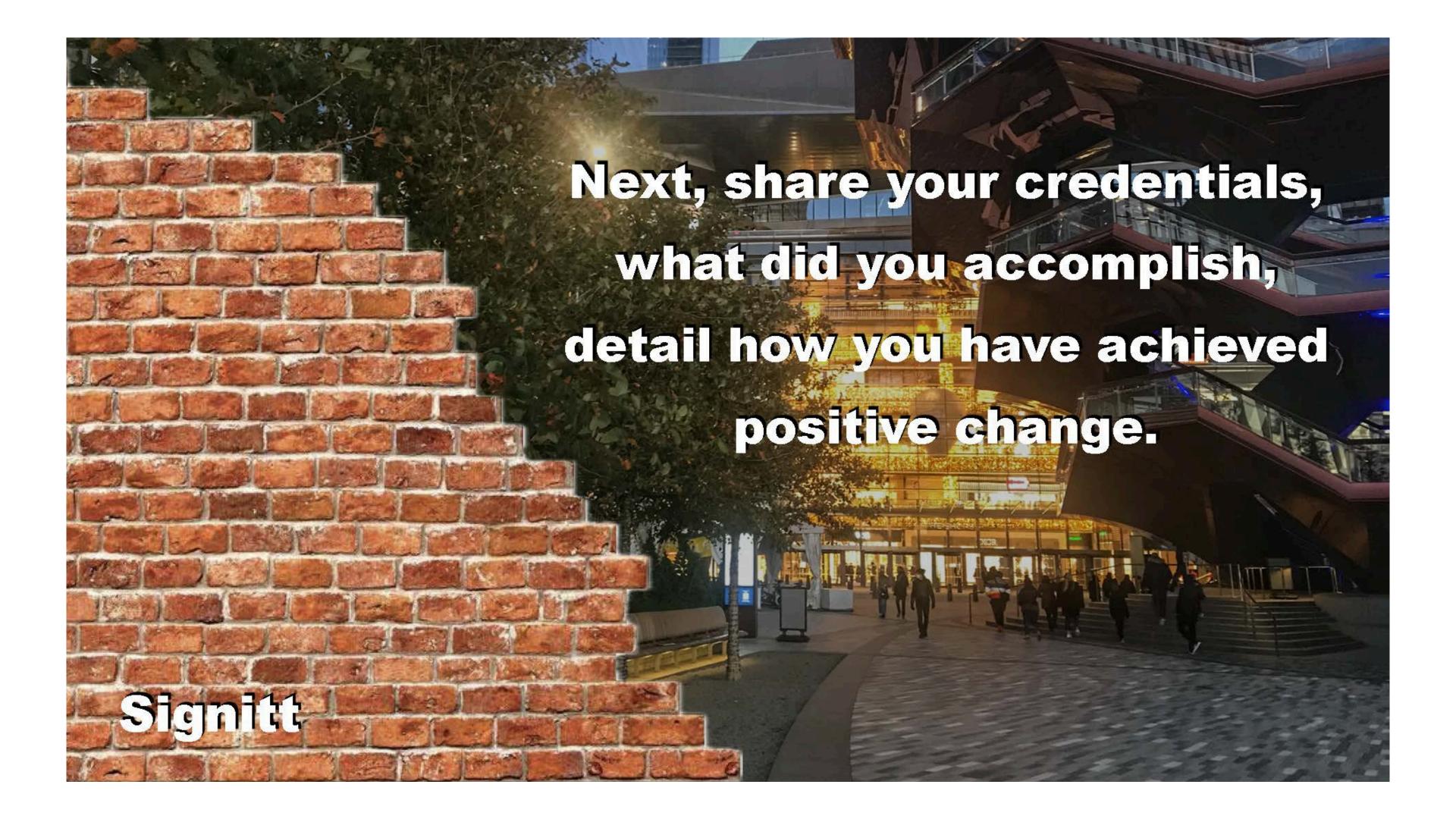








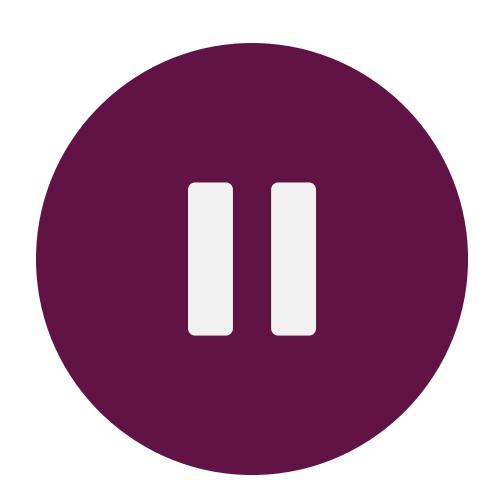








BREAK



Introducing What's Ahead...



Sandra Quince
Co-Chair & President, Board of Directors
PARADIGM FOR PARITY

Elevating Leadership: Strategies Beyond the C-Suite



Janice Ellig
President & CEO
ELLIG GROUP

ELEVATING LEADERSHIP: STRATEGIES BEYOND THE C-SUITE

ELLIG GROUP



WHAT IS YOUR FUNCTIONAL EXPERIENCE?

SPECIFIC INDUSTRY EXPERIENCE?

WHAT ROLES HAVE YOU FOUND MOST FULFILLING?

WHAT ARE THE TOP FIVE ABILITIES AND ATTRIBUTES THAT HAVE GOTTEN YOU TO WHERE YOU ARE?

WHAT ARE THE TOP THREE SKILLS AND ATTRIBUTES YOU NEED TO DEVELOP FURTHER TO ADVANCE IN YOUR CAREER?

WHO HAVE BEEN YOUR GREATEST CHAMPIONS AND WHAT IS THE FEEDBACK YOU HAVE RECEIVED FROM THEM?

WHAT DIFFERENTIATES YOU FROM OTHER EXECUTIVES WITH SIMILAR SKILLS AND EXPERIENCES?

IDENTIFY EXAMPLES HIGHLIGHTING THE IMPACT YOU HAVE MADE IN YOUR ORGANIZATION.

WHAT WAS THE OUTCOME?

THINK ABOUT SPECIFIC CAREER OBJECTIVES YOU WOULD LIKE TO ACHIEVE.

WHAT RESOURCES WILL YOU REQUIRE? WHAT ARE POTENTIAL CHALLENGES? HOW WILL YOU MEASURE KSI?

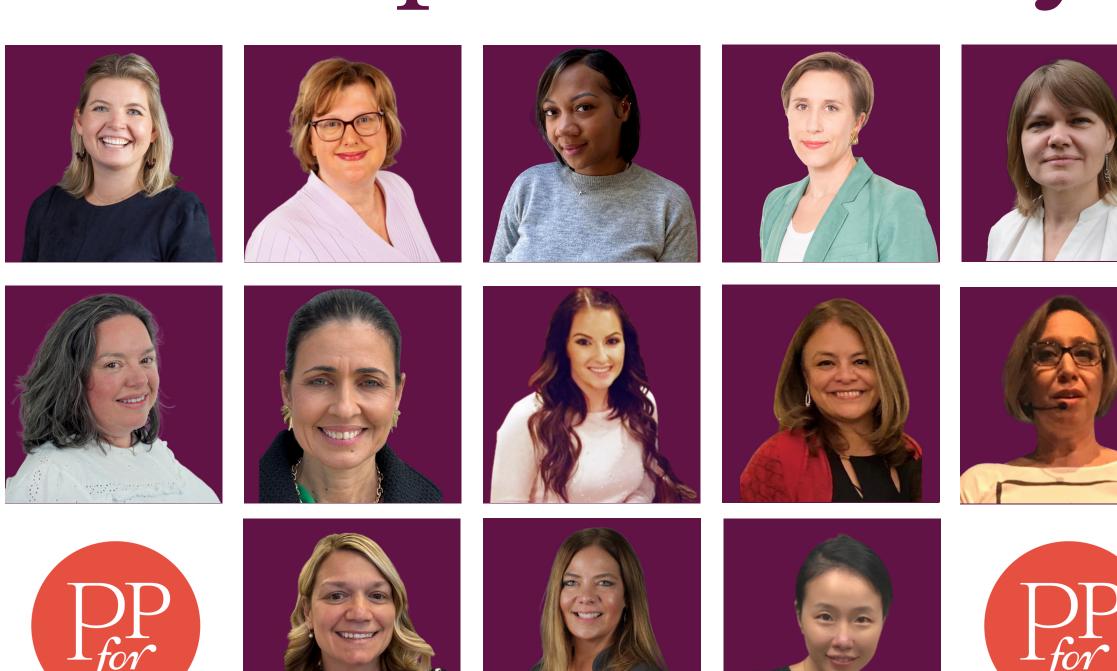
WHAT HAVE YOU LEARNED FROM OTHERS ABOUT BEING A LEADER?



THANK YOU

Janice Ellig Chief Executive Officer Ellig Group (212) 688-8671

Participant Journeys



Participant Journey



Deirdre Murphy

Head of Customer Engagement, International Commercial COE ZOETIS

Participant Journey



Audrey Chardonnet
Global Business Development Director (France)
APTAR PHARMA

Participant Journey



Alivia Grate
Senior Engineer, Operational Compliance
EVERSOURCE ENERGY

Alivia Grate



Senior Engineer Eversource Energy – Connecticut

My Motivation to Join P4P

- Progress into a leadership/managerial role
- Learn leadership skills
- Be confident in speaking up for myself in the workplace

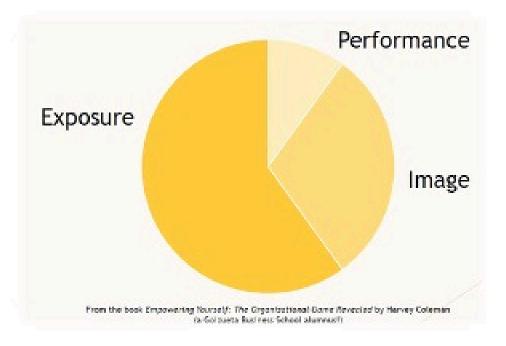
MY FAVORITE ASPECTS OF P4P

Emory University

Goizueta Business School with Liz Chilla and Danielle Rubenstein

Career Advancement: Pieces of P.I.E. Presentation

- Understanding the key elements of career success
- Reflect on our own personal career journeys
- Create a career action plan with intentionality



P.I.E. Method

- Performance
 - Being mindful of how well you perform in your current role and your overall effectiveness
- Image
 - How are we perceived by others (verbal, non-verbal, digital)
- Exposure
 - Gaining, maintaining and enhancing your personal visibility

Executive Coaching with AceUp

- Helped me navigate difficult conversations in the workplace
- Gave great advice on how to lead less-tenured team members
- Encouraged me to network more and meet people outside of my circle
- 360 Review helped me see the blind spots in how I show up at work



THANK YOU

To all the presenters, organizers and participants of the 2025 Paradigm for Parity Program!

Participant Journey



Debra Davis

Associate Consultant, Talent Acquisition EVERSOURCE ENERGY

PROFIT & LOSS LEADERSHIP ACCELERATOR PROGRAM

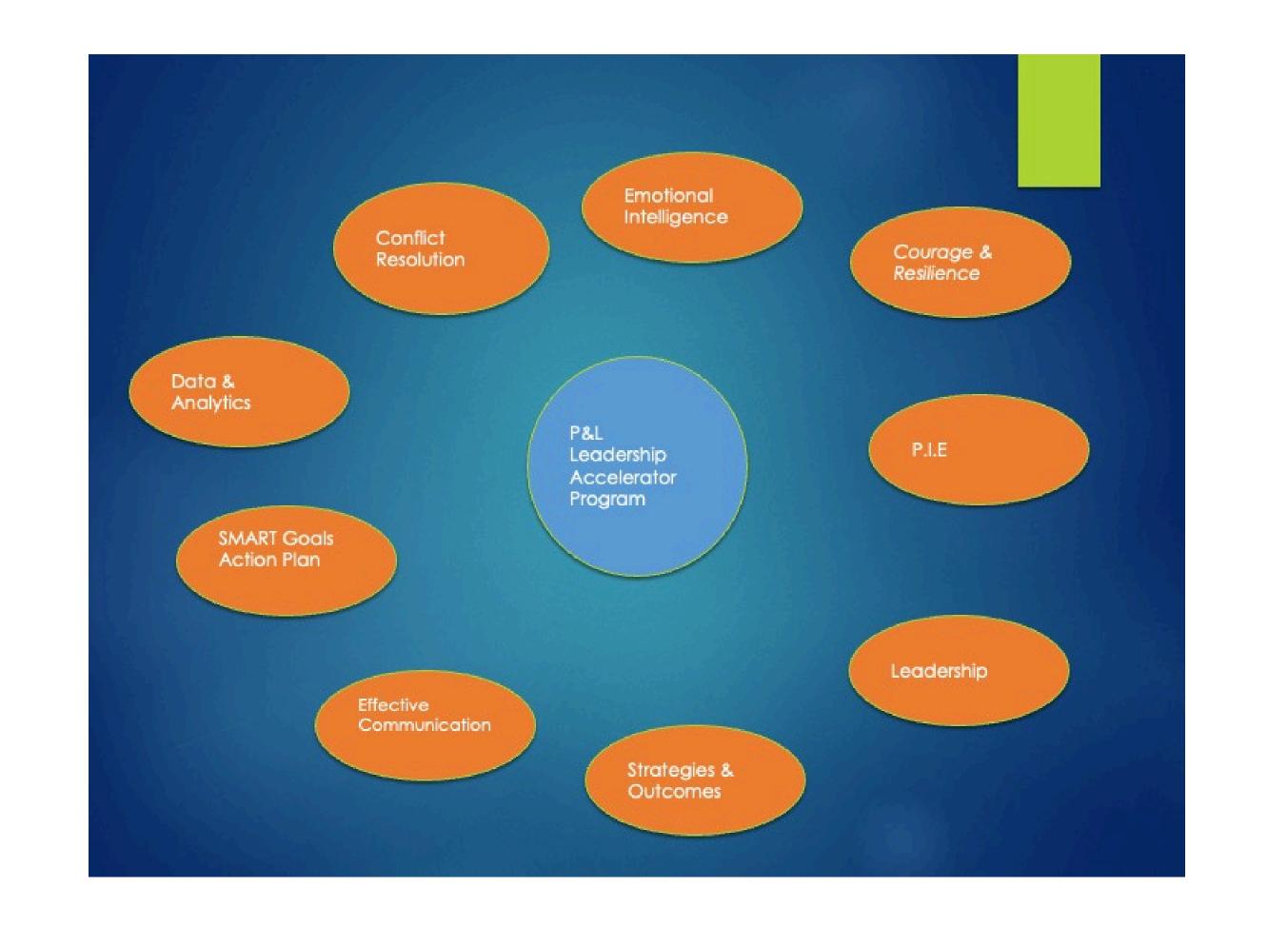
Final Capstone Presentation

Deb Davis July 30, 2025

Before and After: Professional Transformation



Before: Stressed & Overwhelmed After: Confident & Composed





Participant Journey



Christina Kjaeroe
Vice President
NFP PRIVATE CLIENT GROUP

Participant Journey



Michelle Domino

Vice President - Brokerage and Group Operations LTCI PARTNERS, LLC

Introducing What's Ahead...



Sandra Quince
Co-Chair & President, Board of Directors
PARADIGM FOR PARITY

AceUp Engagement Recap



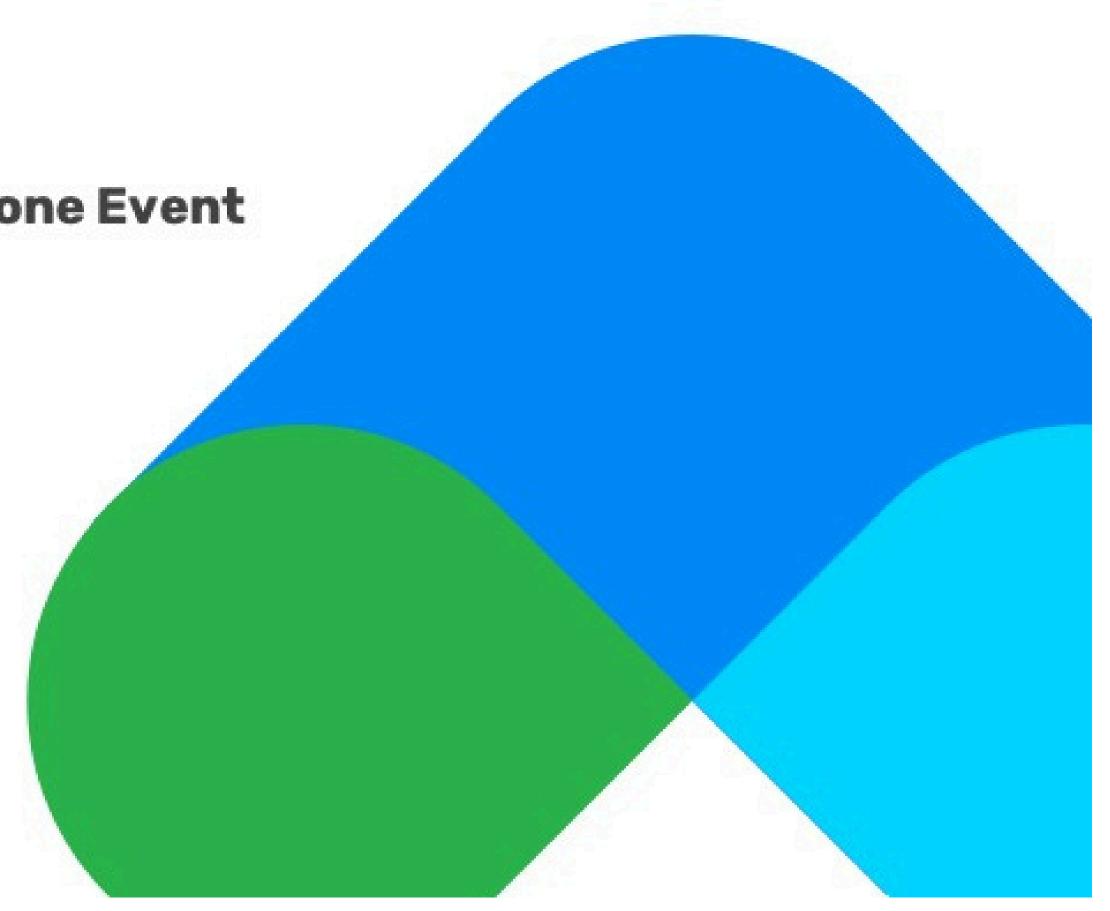
Susy Brallier
Global Account Manager
ACEUP



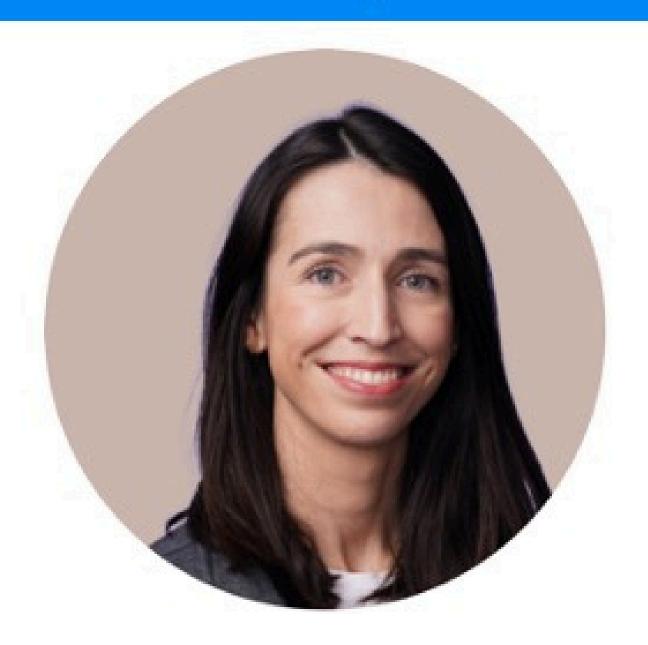
Profit & Loss Capstone Event

July 30, 2025



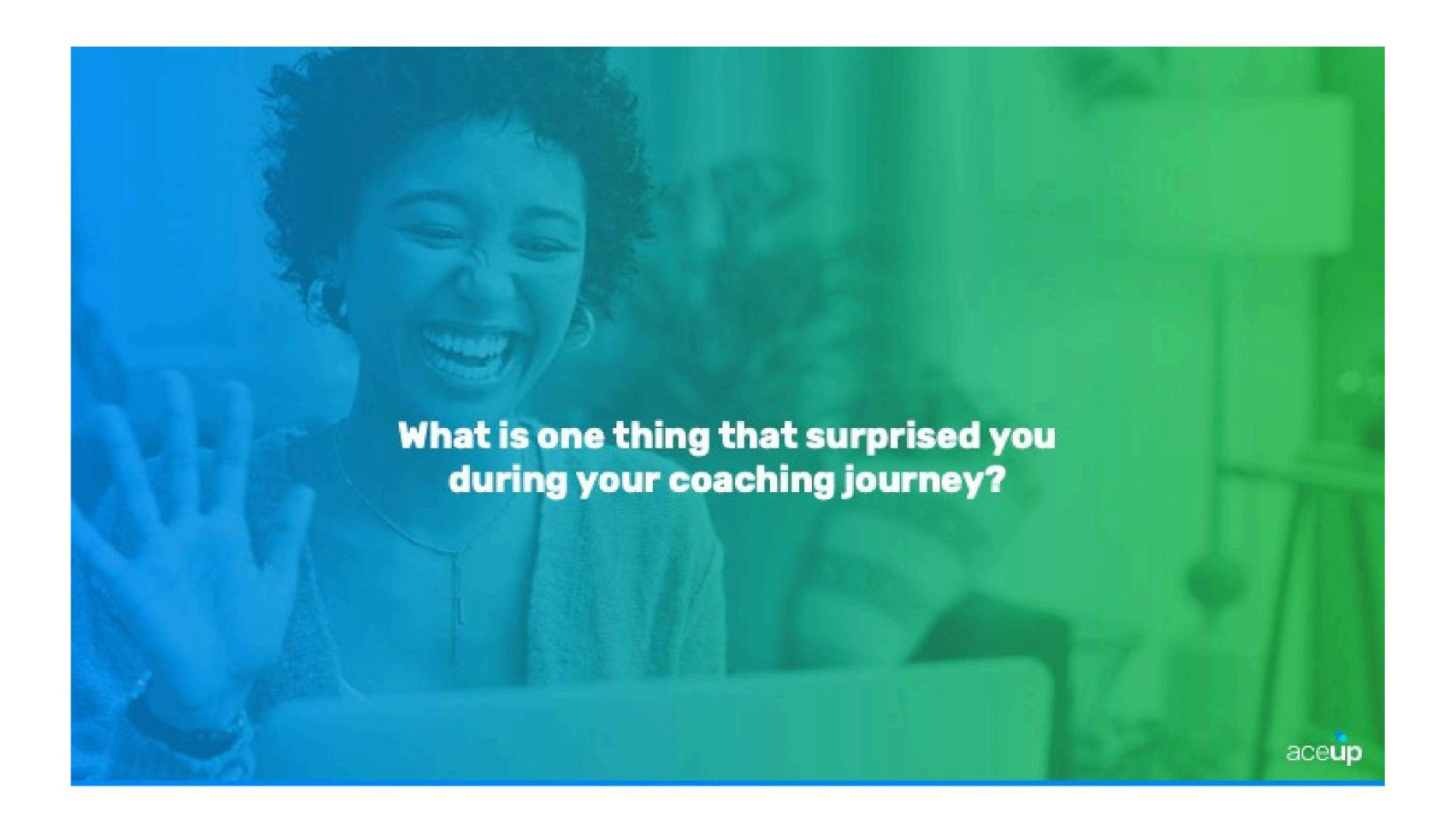


Your AceUp Team



Susy Brallier Global Account Manager





Your Coaching Journey



Engagement Data



15

P&L COACHEES

Participants enrolled and with active AceUp subscriptions



% of participants who completed at least 1 session/month



100%

360 COMPLETION

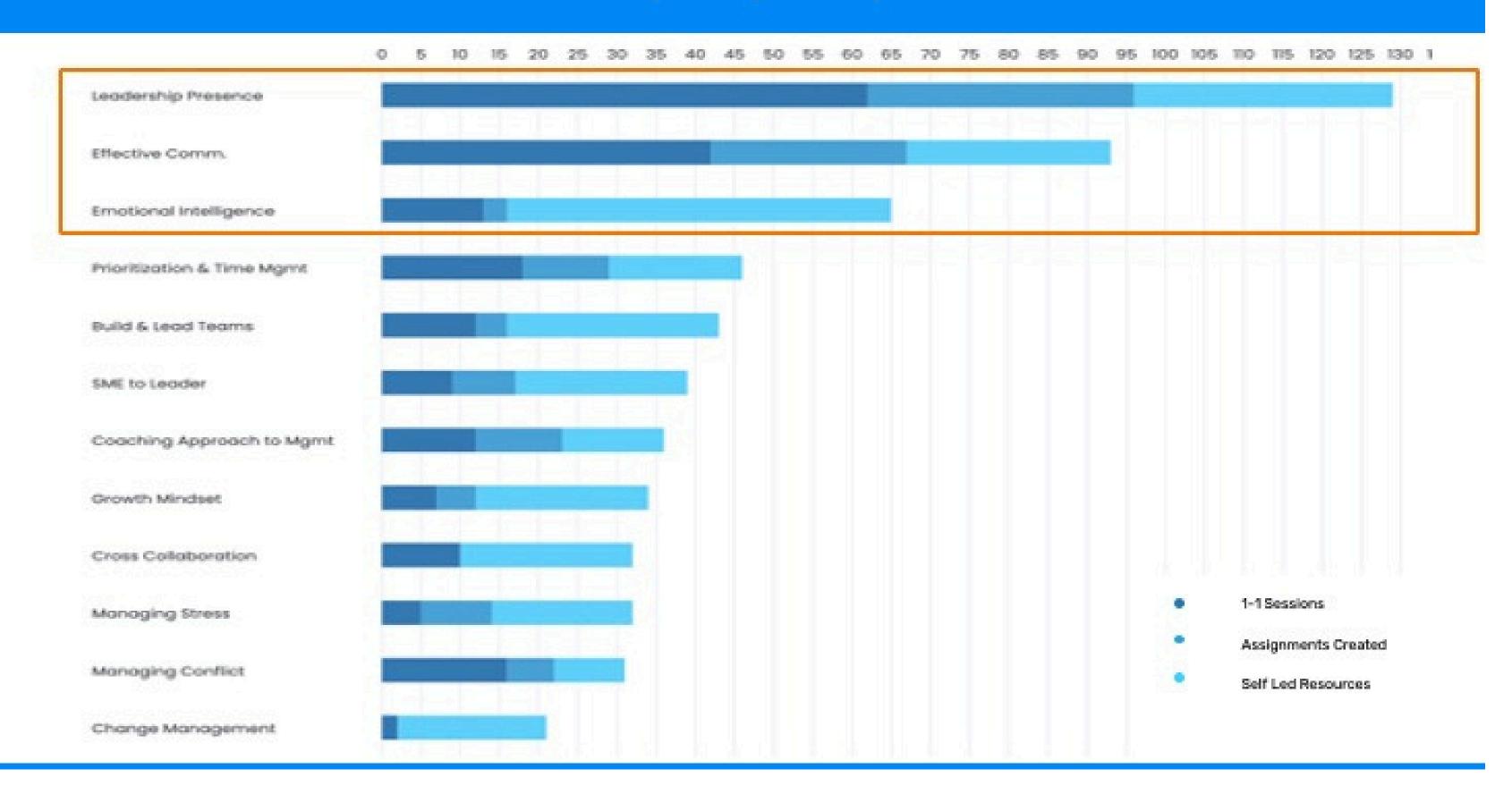
% of participants who completed the 360 review process



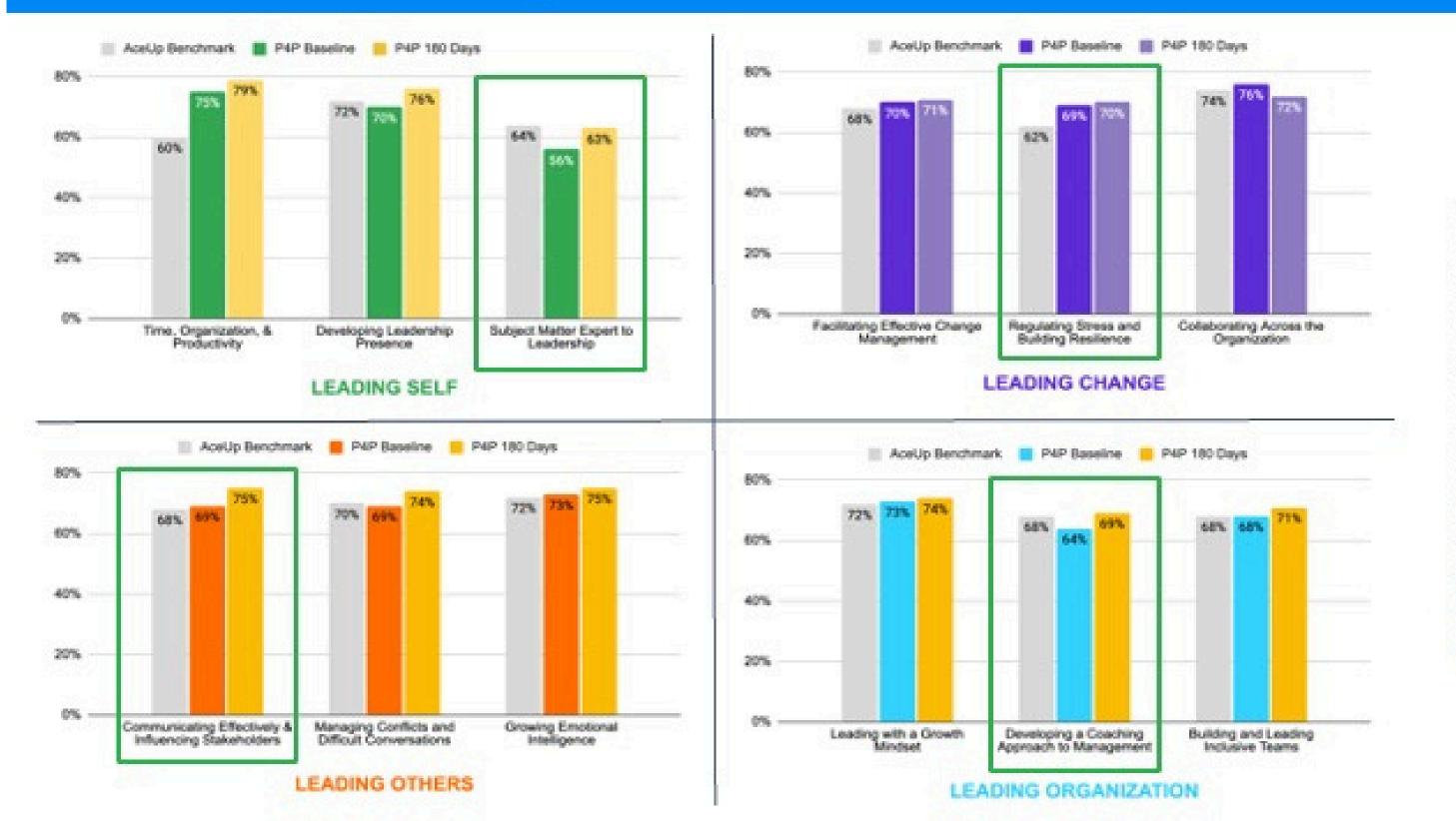
Motivation of coachees with the AceUp program



Leadership Competency Focus



Leadership Behavioral Scores Growth over 6 months



What they are:

We ask a series of questions about micro-behaviors related to each competency. The responses use a Likert Scale (poorly superbly) which we transform to a percentage score between 1 - 100. We consider 80 and above to be a clear strength and 40 and below to be a potential development area.



Coach Breakthrough Insights

What Impact has coaching provided for the Paradigm for Parity Coachees?

Advocating for herself

Elevated confidence

Learned to push back and communicate her needs

More sophisticated in her influence

Ready for her next career progression

She now networks with key people

Able to assertively navigate challenging situations

Learned to celebrate herself

Creating more authentic relationships

Let go of self-created pressure

Recognizes team empowerment as foundational to her leadership

Made self-care a priority

Focus of moving forward



Coachee Feedback

What has been the biggest impact from your experience with AceUp?

"I've gained a lot of confidence, and with that, I finally feel free to express myself authentically and fully."

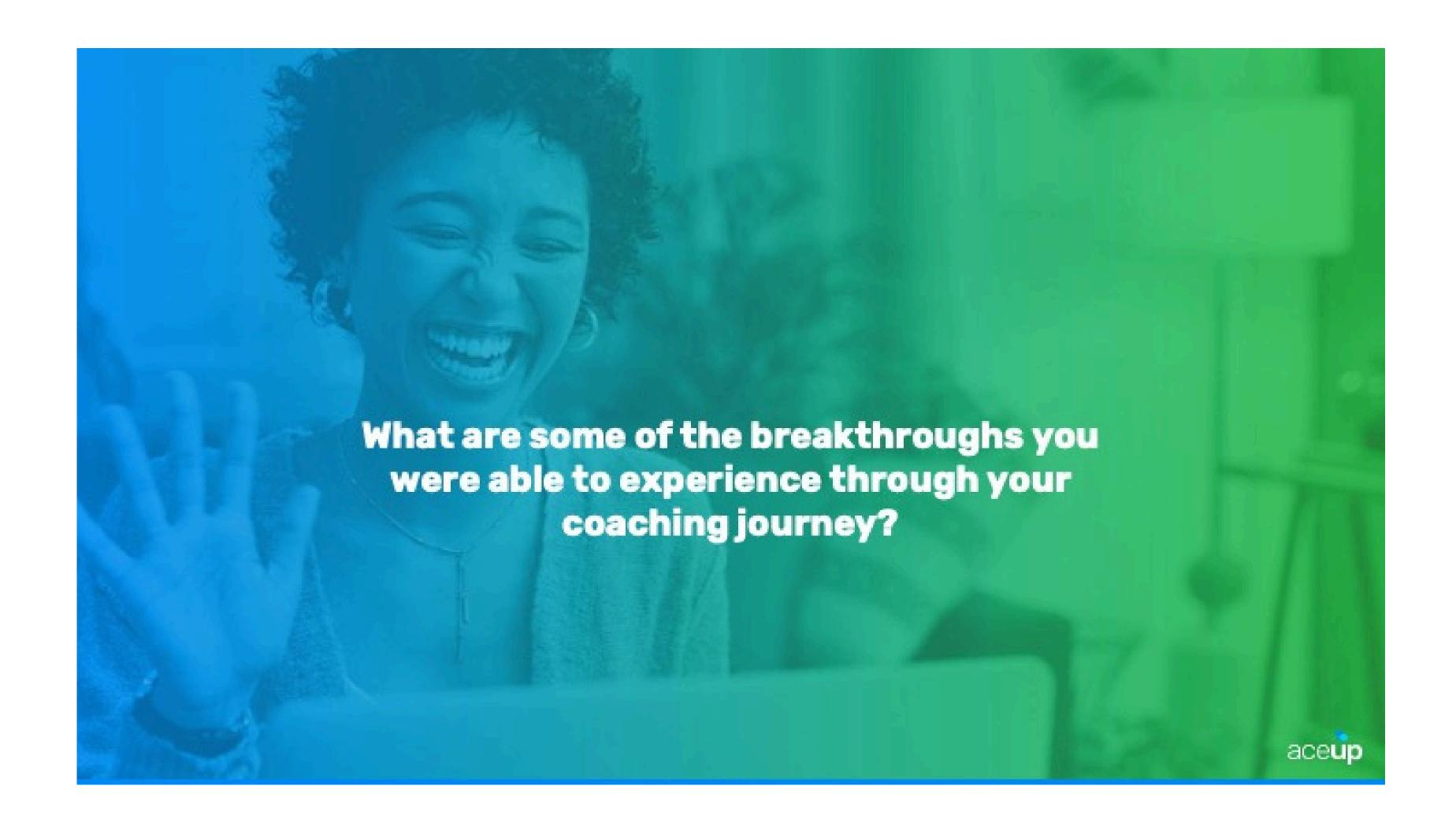
"Learning what is important, how to focus and putting myself first."

"I have learned to delegate more to my team without guilt."

"Got to better understand my self saboteur and how I can control them."

"I learned how to better communicate and collaborate with others and deciding what is most important to my career and my future."





Post Coaching: What's Next?

Post-Coaching Best Practices

Recommended Key Focus Areas based to continue the growth from Paradigm for Parity

Continue P4P Connections

- Form continued monthly cadences to encourage and motivate one another
- Continue to Lean on, Nurture, and Benefit from your supportive P4P community of like-minded women
- An opportunity to build lasting relationships

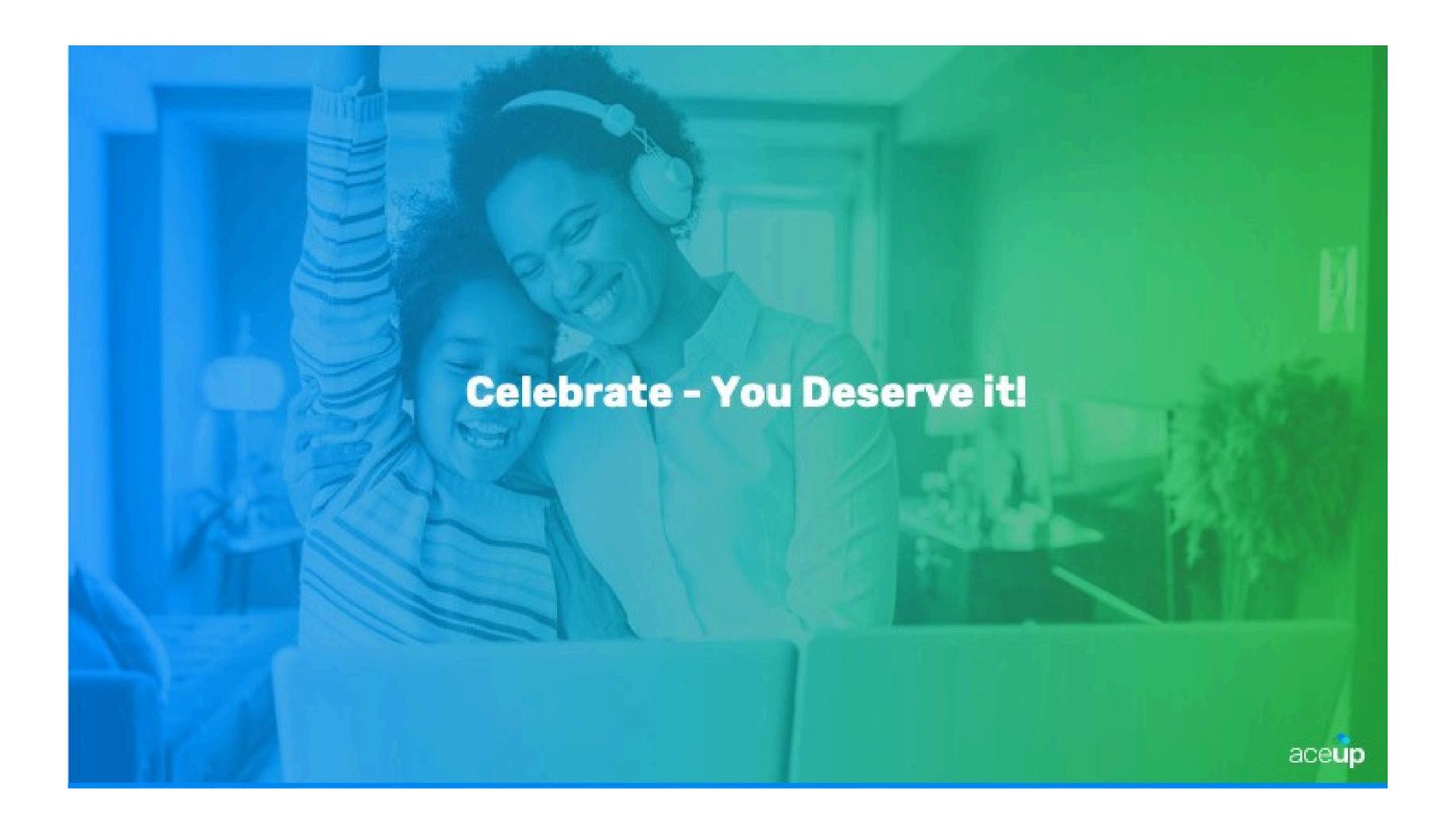
Put Your Skills to Practice

- Continue to utilize the tools gained from your coaching experience
- Leverage your coaching experience to "Coach Below, Coach Across, and Coach Above"
- Create a Culture of Coaching in the world around you

Lean on Your Sponsors for Continuing Support

- Have a clear vision of what's next on your leadership journey, and share it with your Sponsors
- Ask for ongoing mentorship to support your transformational experience

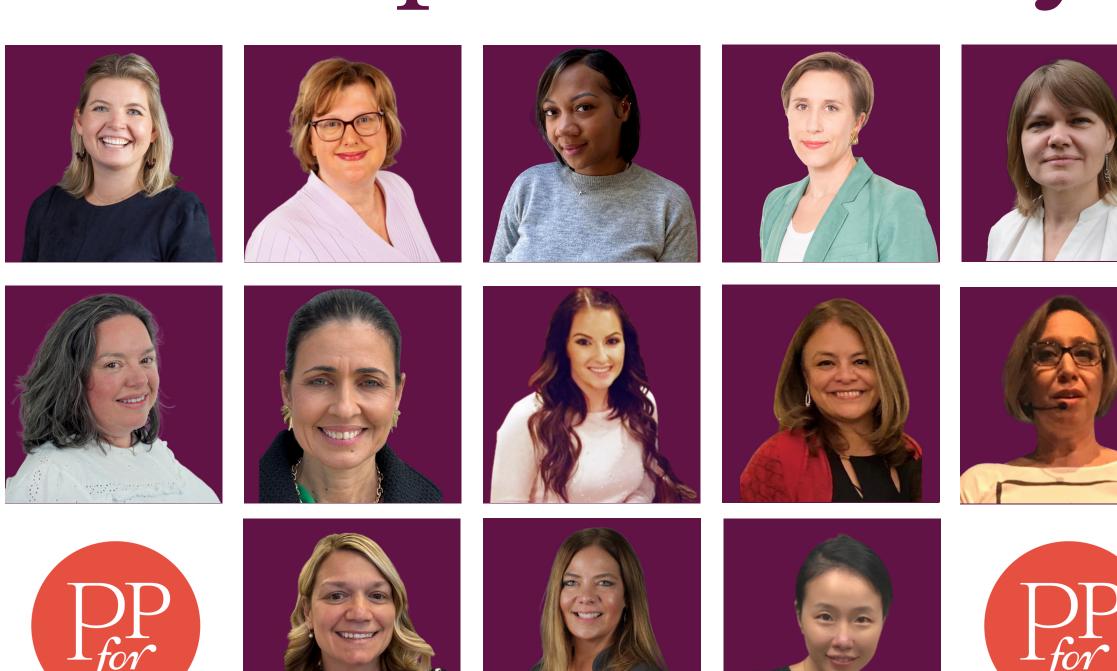




LUNCH



Participant Journeys



Participant Journey



Andreia Santos
Finance Director Closures LATAM
APTAR B&H EMBALAGENS LTDA

Participant Journey



Tihui Letourneau

Customer Contact Center Supervisor EVERSOURCE ENERGY

PARADIGM FOR PARITY CAPSTONE Tihui Letourneau

Eversource - Contact Center Supervisor



- P4P Aligns perfectly with my personal values and professional aspirations
- My goal is to continue growing as a leader
- Inspired by the women leaders in our organization

What has P4P meant to me as a woman

of a diverse background

- It has given me the opportunity to reflect on my journey, embrace my identity and recognize the value of diverse voices in leadership
- It has also been empowering to connect with other women who share similar experiences and aspirations
- It has given me tools and confidence to continue advocating for equity, inclusion, and opportunity not just for me, but for my team and broader organization





Professional or personal outcomes as a result of the program

Professional

- Expanded leadership skills
- Increased visibility
- · Career advancement Readiness

Personal

- Empowerment and confidence
- · Personal growth and reflection
- · Renewed sense of purpose

Favorite Aspects

Dr. Sheila's Masterclass

AceUp Executive Coaching

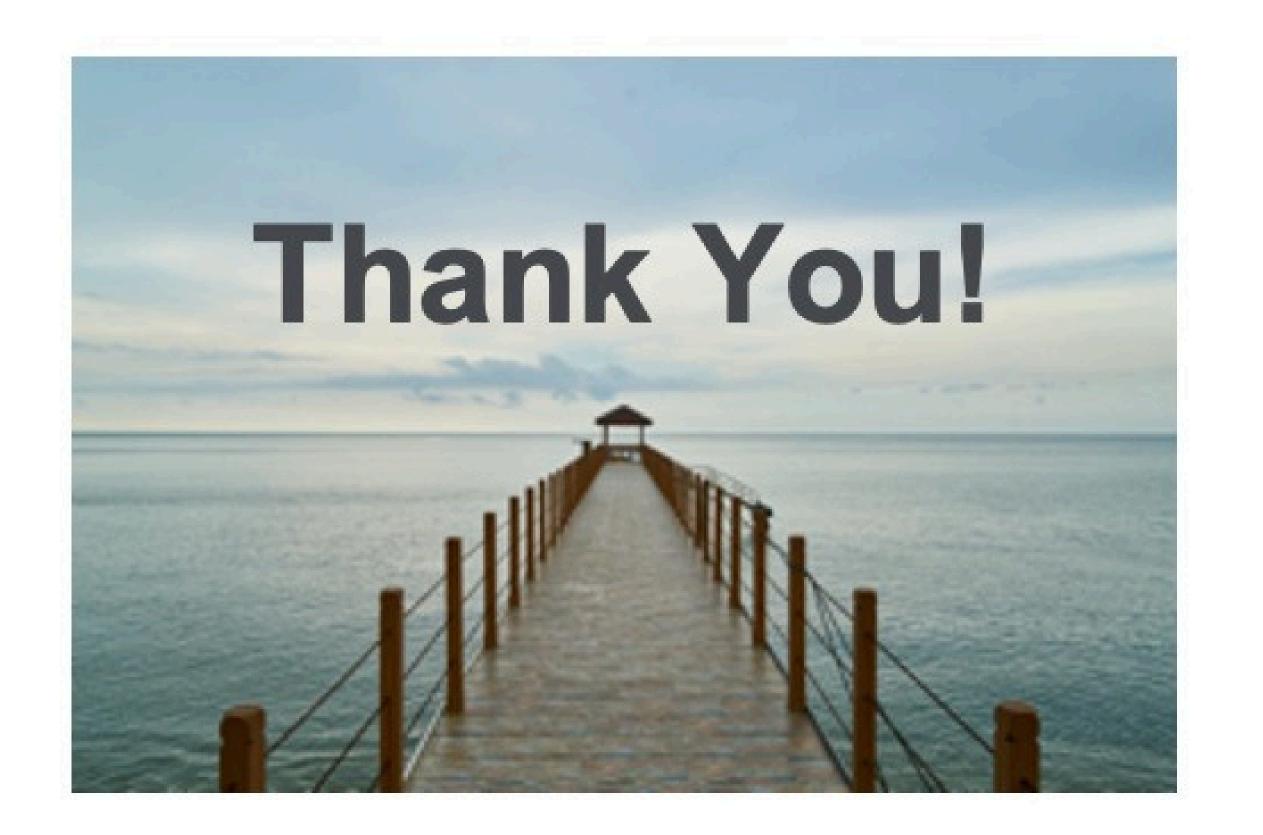
Advantexe Classes

Disc Assesement

Board Presentation

Programs/Applications used





Participant Journey



Trine Vatle
Director Strategy and Operations
ZOETIS

Participant Journey



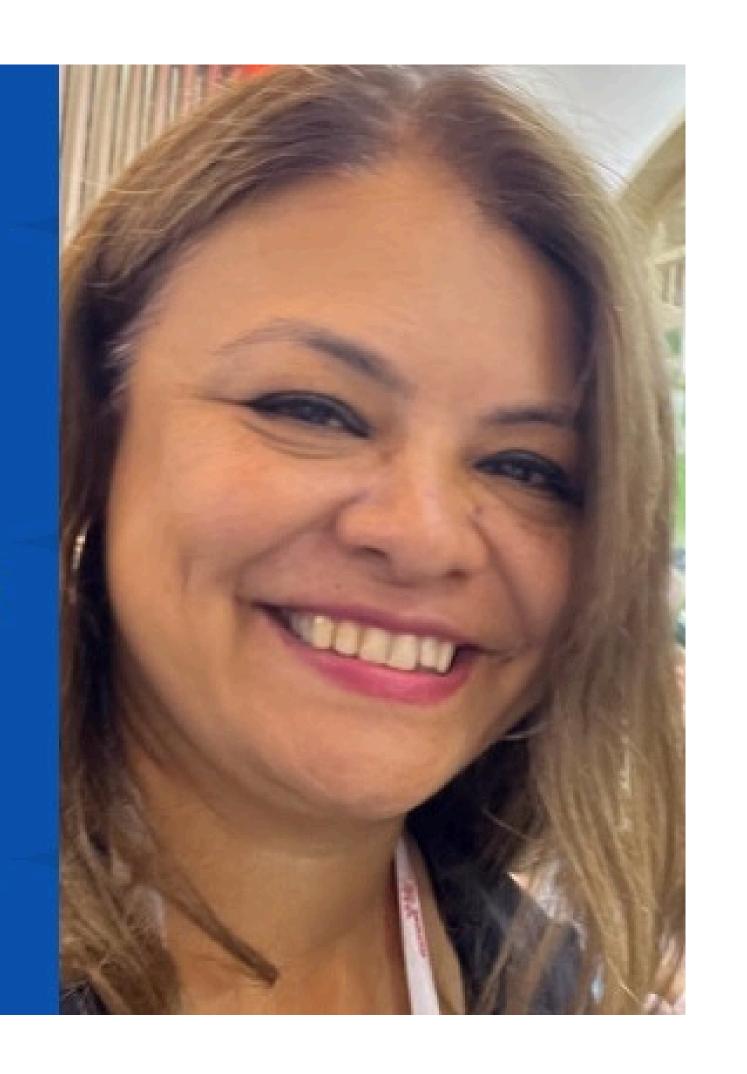
Raquel Rodriguez Urrutia

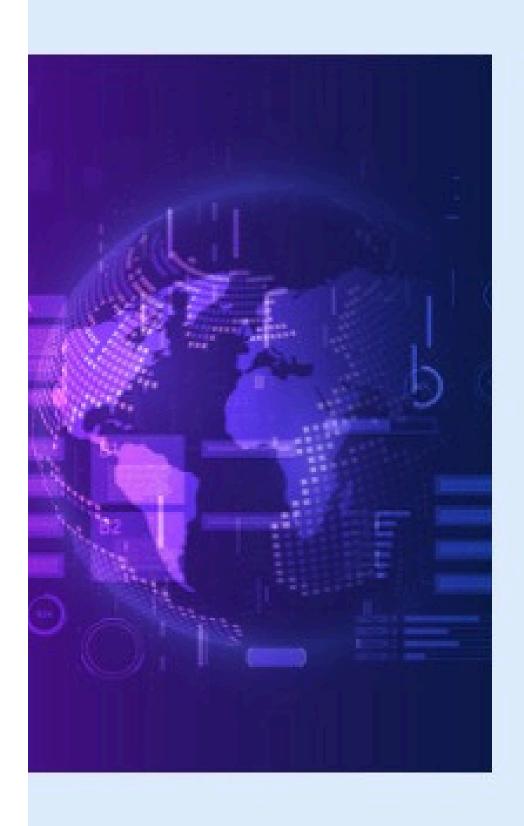
Director, Global Commercial Development, Petcare Dermatology ZOETIS

Paradigm for Parity - Capstone Event

RAQUEL RODRIGUEZ

JULY 30, 2025





THE BEGINNING

- I specialize in bridging finance and global marketing to launch successful blockbuster products in the animal health industry.
- Career spanning auditing Fortune 500 companies,
 Regional Financial leadership across Latin America,
 and Local and Global Strategic Marketing in the U.S.
- My strength lies in building diverse, high-performing teams and effectively balancing short-term wins with sustainable long-term growth.
- I'd like to continue growing as a leader in the areas of Marketing, Global Strategy or General Management.

WHAT PARADIGM FOR PARITY MEANT TO ME

Zoetis is Listening

Recognition from Zoetis as High Potential and support to get the resources I need to succeed

Great network of professionals from different backgrounds that I expect it to last a lifetime

To adapt

...to new leadership situations and achieve my opportunities for growth

Utilizing my strengths

Financial background, creative, resilient, agile

Provided more confidence to be my authentic self

Curious, inquisitive, passionate about my work



- Increased confidence in my self (gravitas)
- Presented to the Zoetis Executive Team (CEO & LT) recently
- Internalized that women leaders have similar internal perceptions of ourselves and are presented with leadership situations that can be used as tangible opportunities for growth
- Being considered for new opportunities within Zoetis

FAVORITE ASPECTS



Executive Coaching with AceUp

(Shoko Masuda)

 Sustainable tools that can be used long after P4P training concludes (elevator pitch, mapping relationships to succeed, 360 discussion tool, etc.)



Emory School

 The Key to Career Advancement is P.I.E. (Performance, Image & Exposure)



Masterclass with Dr. Sheila Robinson

Self-Confidence and Assertiveness



Advantexe

- Making decisions in the spot, understanding how my team think and managing the team dynamics
- · Presentation to the Board



Sponsorship

Opportunity to put in action all that we have learned

Thank you!

Participant Journey



Lucca Merlino
Leasing Manager
PROLOGIS

Introducing What's Ahead...



Sandra Quince
Co-Chair & President, Board of Directors
PARADIGM FOR PARITY

Authentic Advantage: Leading with Confidence, Credibility, and Style



Morgan Wider
Executive Presence Strategist & Author;
Founder, WIDER STYLE

Certificate Ceremony



Certificate of Completion



This certificate is awarded to

Joyce Chai

for completing

Profit & Loss Leadership Accelerator Program 2025

This is to certify the successful completion of this program and the fulfillment of all its requirements. The recipient demonstrated strong financial acumen with a specific focus on Profit & Loss management, enterprise financial reporting, and key business metrics in conjunction with highly developed leadership skills.

N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shaina De

Certificate of Completion



This certificate is awarded to

Audrey Chardonnet

for completing

Profit & Loss Leadership Accelerator Program 2025

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shauna Blaize
Director of Programs &
Special Projects

Certificate of Completion



This certificate is awarded to

Debra Davis

for completing

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shauna Blaize
Director of Programs &
Special Projects

Certificate of Completion



This certificate is awarded to

Alivia Grate

for completing

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shauna Blaize
Director of Programs &
Special Projects

Certificate of Completion



This certificate is awarded to

Gondje Hendricks

for completing

Profit & Loss Leadership Accelerator Program 2025

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shaina De

Certificate of Completion



This certificate is awarded to

Christina Kjaeroe

for completing

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shaina De

Certificate of Completion



This certificate is awarded to

Tihui Letourneau

for completing

Profit & Loss Leadership Accelerator Program 2025

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shaina De

Certificate of Completion



This certificate is awarded to

Lucca Merlino

for completing

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shauna Blaize
Director of Programs &
Special Projects

Certificate of Completion



This certificate is awarded to

Deirdre Murphy

for completing

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shauna Blaize
Director of Programs &
Special Projects

Certificate of Completion



This certificate is awarded to

Andreia Santos

for completing

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Nadine Bullock-Pottinga CEO, 2025 Cohort



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Raquel Rodriguez Urrutia

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N. Bullock-Pottinga

Nadine Bullock-Pottinga CEO, 2025 Cohort



Shaina De

Closing Remarks



Sandra Quince
Co-Chair & President, Board of Directors
PARADIGM FOR PARITY

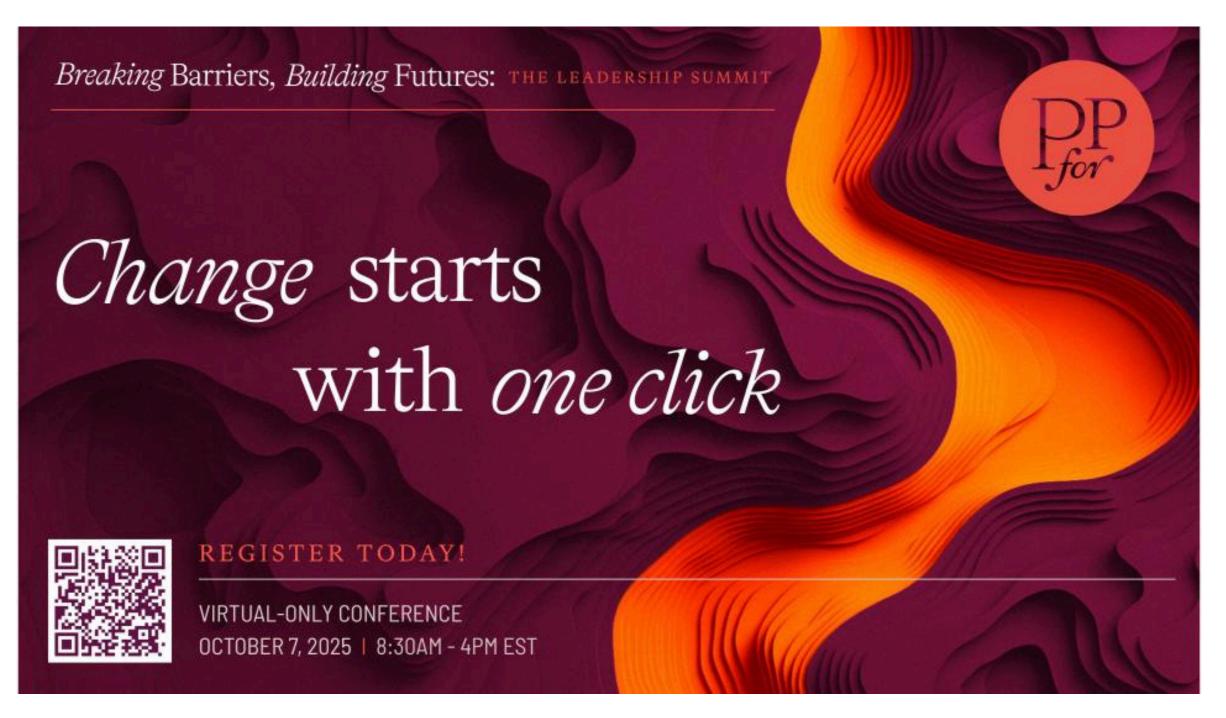
Upcoming Events



SCAN TO REGISTER



Upcoming Events



SCAN TO REGISTER



PARADIGM® for PARITY

PROFIT & LOSS LEADERSHIP ACCELERATOR PROGRAM 2025

CAPSTONE